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THE Brattle GROUP

We thank our **Benefactor** and Founding member Aireko Foundation, our **Collaborators** Oriental Bank, Omega Enterprises, Putney Capital and Puerto Rico Bottlers for their leading support of the ICSE-PR as **we look forward to a 2017 of truly transformational energy reform planning and execution in Puerto Rico.**

Our Supporters and Friends keep growing. They are local and international leading organizations that share common values in energy sustainable competitiveness, committed to our joint 2017 goals.

To learn more about us please visit

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ICSE | INSTITUTO
DE PUERTO RICO | DE COMPETITIVIDAD
Y SOSTENIBILIDAD
ECONOMICA



Oriental



Putney | Capital
Management



Puerto Rico Bottlers

Goals for 2017

Sustainable Energy Cost

The ICSE-PR will be the leading private sector watchdog to assure credibility, achievability of Fiscal Board mandated \$0.21 cents / kwhr average tariff costs.

The ICSE-PR will support all regulated initiatives that allow better than \$0.21 c/kwhr residential, commercial and industrial energy costs privately owned and financed under regulated utility standards.

Broad Strengthening of our local Independent Regulatory Framework

ICSE-PR will be leading NGO educator of Best Practices utility regulated standards in collaboration with federal and local government.

ICSE-PR will be leading private sector advocate for PR Energy Commission budget in harmony with challenges and opportunities for reform to regulated utility standards, including professionally selected non-partisan commissioners.

Continue as private sector non-sectorial PREC approved intervener, leader, all PREC proceedings until collective private sector interest and competitive energy consumer advocacy are in balance with PREPA power.

Achievements & Contributions 2016 Energy Competitiveness

INDEPENDENT REGULATORY STRENGTHENING

Sept 23, the Puerto Rico (Utility) Energy Commission approved a Modified Integrated Recourses Plan, an IRP that includes most of ICSE-PR recommendations as approved Intervenor to all PREC regulatory proceedings.

\$570 MILLION ANNUAL COST REDUCTION

August 17 ICSE-PR led a Group with Manufacturers Association and eight (8) other NGO's representing 80% of the private sector in San Juan State Court to contest the Transition Changes to halt PREPA of 3.10 Cent/KWh added rate, presently eliminated—along with a reduction of PREPA proposed tariff increase to PREC a total average tariff reduction of 15% to all rate payers.

**What we would be paying as
proposed by PREPA**
23.3¢/KWh \$4,023 mill annual

**What we are paying now, after
ICSE-PR Intervention**
20¢/KWh \$3,453 mill annual

OUR MISSION

Plan and execute the collaborative activities, the private sector alliances and the coordination with other non-governmental organizations, the education and collective action **which result in fundamental competitive advantages that sustain Puerto Rico's environmental and economic well-being.**

OUR VALUES

Multidisciplinary Education – the continuous policy reform, collective action, sustainable competitiveness coordination required in a global economy thru understanding of complex interconnected natural and the man-made systems.

Sustainability – always consider the social, economic and environmental impacts of decisions and action beyond the present generation.

Integrity – the broadest inclusion of the actors and stake-holders, tempered by transparent recognition of conflicts regarding differing values and the time horizon of cost-benefit analysis.

Focus on action – transcend the academic and the policy theory, plan for measurable outcomes and for continuous monitoring, evaluation and up-dating of the plan towards optimal outcomes.

Confidence and Humbleness – a humble recognition of the limited natural resources of Puerto Rico when compared to other societies and their economies, tempered by confidence in our individual and collective capacity to globally compete and sustainably attain our social and economic well-being.